

Annual General Meeting FY18

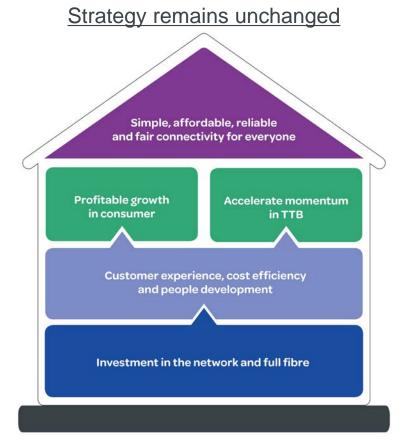
18 July 2018



Tristia Harrison, CEO FY18 Performance Review



Our plan to be the UK's leading value for money connectivity provider



Ruthlessly prioritise our core strengths Less capital intensive priorities

- Never been a better time to be the value provider of fixed connectivity
- Value propositions in Consumer and B2B are working
- Fixed Low Price Plans ("FLPP") have resonance
- FY18 Performance on track
 - Good base growth in Consumer and B2B
 - Strong Q4 performance
 - EBITDA in line with revised guidance

lakak

For Everyone

FY18 performance on track; Continued momentum in FY19 Q1

FY18 performance on track

- Good growth; +192k broadband net adds (FY17: -49k)
- Financials in line with guidance with EBITDA at £233m; reflecting investment in growth

Continued momentum in FY19 Q1

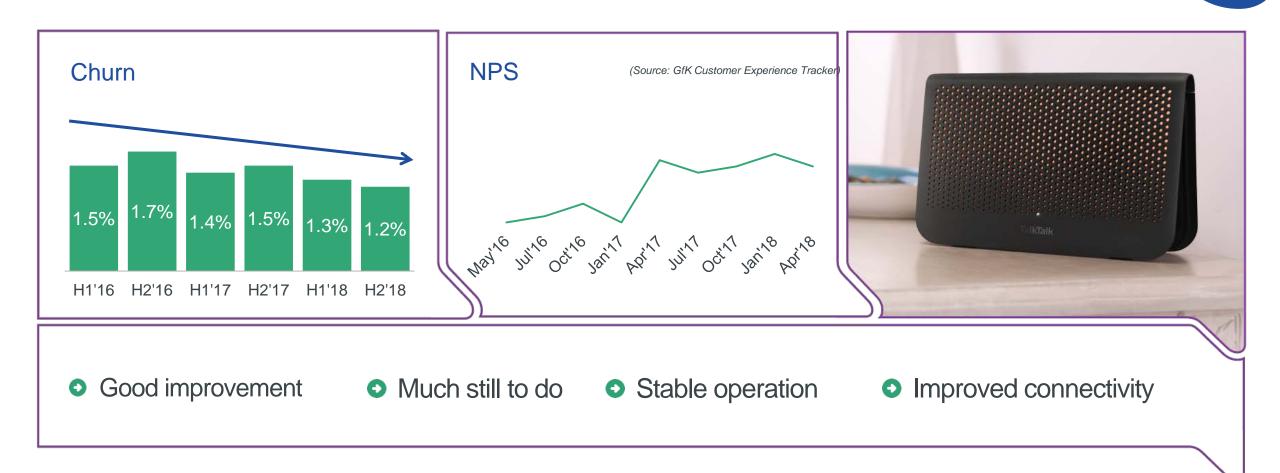
- Strong broadband customer base growth; +80k net adds, taking the closing base to 4,219k
- Total Headline revenue (excluding Carrier & Off-net) +4.1% (Q1 FY18: -1.8%)
- 2.1m customers now on Fixed Low Price Plans (FLPP)
- Ongoing low level of churn at 1.28%
- Net ARPU increase of 2-3% on FLPP customers coming out of contract
- Continued good growth in B2B including data connections of +1.9k

akak

For Everyone

Customer sentiment

TalkTalk For Everyone



FY19 outlook

- Headline revenue growth
- Stabilising ARPU in H2
- Base growth as per previous guidance (more than 150k)
- Continuing strong Ethernet growth in TalkTalk Business (TTB) consistent with FY18
- Expect to deliver 15% EBITDA growth in FY19 as a result of a larger customer base, stabilising ARPU, material WLA savings and other significant cost reductions
- Final dividend of 1.5p consistent with new dividend policy announced at Q3 FY18
- FTTP plans on track



Q&A

30

